



Transport Delivery Committee

Date	20 July 2020
Report title	Capital Programme Delivery Monitoring Report
Accountable Chief Executive	Laura Shoaf, Managing Director, TfWM 0121 214 7444 laura.shoaf@tfwm.org.uk
Accountable Employee	Sandeep Shingadia, Director of Development & Delivery, TfWM 0121 214 7169 sandeep.shingadia@tfwm.org.uk
Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the June meeting of the Transport Delivery Committee.
2. To note the progress of deliverables and outturn of the 2020/21 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2020/2021 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2020/21 Capital Programme was approved by WMCA Board as part of the wider Transport Plan in February 2020.
- 2.2 The ITB allocation for 2020/2021 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2020/21 Capital Programme have been completed during June:
 - University Station – Planning permission granted
 - Park & Ride Resurfacing Programme – Lea Hall, Tipton and Hall Green
 - Making the KRN Safer – Inaugural meeting of the Regional Road Safety Strategic Partnership took place on 26 June.

4.0 Variations to Baseline Programme

- 4.1 Network Wide P&R Lighting Enhancements – there are five sites outstanding awaiting installation. Due to budget constraints the sponsor is currently seeking additional funding in order to complete these installations.

5.0 Financial Implications

- 5.1 The detailed financial aspects of the TfWM 2020/2021 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2020/2021.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. However, Anna Sirmoglou will support as project requires any deliverables within the 2020/2021 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2020/21 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology

ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

DRAFT

Transport Delivery Committee Dashboard

2020/21 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
Major Works Programme							
1.	Longbridge Connectivity Project	Delivery and Handover	May 2020	May 2020	Green	Same	The car park is now substantially complete and handed over to TfWM on Thursday 14 th May. The awaited new main power supply is due for installation early July which has been delayed due to the COVID-19 restrictions. Installation of other works outside the main contract have commenced and include signage, parking management and Electric Vehicle Charging points. A formal opening date has not been announced but expect to be end of August – this is being considered with reference to COVID-19 travel policy.
2	Dudley Interchange	Detailed Design	May 2022	May 2022	Amber	Same	The RIBA3 design stage is complete for the Dudley Interchange scheme and tender documents are being compiled in readiness for going out to market for price testing. There is ongoing dialogue with Dudley MBC and Midland Metro on project interfaces, and progress. Key next steps: secure funding to progress land acquisition; agree programme and interfaces with Metro & DMBC Highways; complete tender documents; issue tenders.
3	Making the KRN Safer	Contribution	Mar 2019	Mar 2021	Amber	Same	The Regional Road Safety Strategic Partnership has been established and met for the first time on 26 June. The Partnership is being independently chaired by the Road Safety Foundation and includes constituent authorities, ROPSA, Road Safety GB, Highways England, West Midlands Police and Fire Service and a rep from the Young Combined Authority. No further progress with procurement of Weather Stations.
4	Perry Barr Rail Station and Bus Interchange	Development	Dec 2021	Mar 2022	Amber	Same	The Principal Contractor's baseline programme has now been accepted, which indicates a completion date (entry into service) in March 2022. Pre-Planning Application discussion with BCC took place on 15 th May 2020, feedback from the BCC Planning team on the designs from the meeting is currently under review, with an initial Technical Response document has been produced. A further meeting with BCC Planning team is to be arranged. The Full business Case for Rail Station and Bus Interchange has been submitted to the first stage of the WMCA assurance process on 24 th June 2020. BCC has taken ownership of all properties within the station complex. BCC has now issued notice to treat and entry on the One Stop land required for this project and the A34 Highways project, with agreements to formalise the method of working still planned to be worked up. Discussions with funding partners and senior TfWM colleagues are ongoing for funding options for the Bus Interchange, with an FBC due to be submitted to the GBS LEP in the next month.
5	Snow Hill 3 rd Access	On Hold					Awaiting GRIP 4 Close Out.
6	University Station	GRIP 4 – Outline Design	May 2022	May 2022	Amber	Same	Tender negotiations continue with the two remaining bidders. Value engineering options have been received and briefed to stakeholders. Whilst further work is required, generally there has been a positive response to proposals. Contractors are scheduled to submit their final prices in early July. Over 1000 comments were received on the design and most responses are agreed with Network Rail and UoB. BCC sre satisfied with the proposed highway design and are progressing through their acceptance process. The project's planning application was approved on the 4 th June. UoB have been approached to deliver early archaeological trench works and discussions are underway to confirm the final scope. The FBC approval process remains on track and remains set for the July WMCA Board.
Minor Works Programme							
7	TBT Platinum Route shelter upgrades	Complete				Complete	The outstanding 21 shelters for the 19/20 period were all installed by the end of March 20. 40 new advertising panels have been delivered and are in storage awaiting future programme.
8	Bradley Lane Metro Park and Ride	Complete				Complete	Park & Ride construction works completed 5 th Feb 2020 and car park officially opened on 6 th February 2020. Landscaping works to the adjacent playing fields will commence post COVID19 lock-down, completion is required by 1 st April 2021 in accordance with the associated planning condition.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
9	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	Mar 2020	Mar 2021	Green	Same	<p>Programme for 2020/21 has been scheduled to start from the middle of this financial year due to COVID19 restrictions. Main parts of the programme are:</p> <p>Resurfacing works at Lea Hall, Tipton and Hall Green have been completed.</p> <p>Marston Green bus interchange resurfacing, City centre shelter enhancements in Coventry, West Bromwich bus station automatic door renewals, cycling schemes at Wolverhampton & Moor Street as well as CCTV upgrades.</p> <p>Work continues with Coventry City Council and City of Culture to establish any associated budget and work streams that they are able to pursue to further improve Pool Meadow Bus Station ahead of 2021.</p>
10	Network Wide P&R Lighting Enhancements	Delivery and Handover	May 2019	May 2020	Amber	Worse	<p>There are 5 outstanding sites (Sandwell & Dudley, Sutton Coldfield, Stourbridge Junction, Berkswell and Shirley) to deliver this financial year. Due to limited available budget the Sponsor is now in the process of sourcing additional funding.</p> <p>Awaiting confirmation from Network Rail regarding closure of Land Lords Consent applications for 7 previously delivered sites</p>
11	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	Mar 2020	Mar 2021	Green	Same	<p>The Park & Ride strategy has been finalised and a development plan is being created to direct focussed Park & Ride expansion based on the policies and principles agreed within the strategy.</p> <p>We are continuing to develop Park & Ride expansion opportunities for sites already approved, including at Tile Hill, Whitlocks End, key locations in Sandwell, Darlaston, Willenhall, for SPRINT and for the Commonwealth Games.</p>
12	IDOX – Asset Management System	Complete				Complete	<p>The new Asset Management System is now implemented and operational. Key assets including Summer Lane, Bus Stations and Park and Ride work orders have now been raised and actioned on the new system.</p> <p>Discussions are taking place around a Phase 2 to utilise the new system to incorporate Land owned to enable effect management.</p>
13	Asset Management – RTI Upgrades	Complete				Complete	RTI upgrade capex allocated to replacement of Birmingham City Centre totem screens (colour LED). Project completed in March 2020.
14	Walsall Town Centre Interchange Feasibility Study	On Hold					On Hold following Walsall Public Inquiry into Area Action Plan (AAP). In the meantime stakeholder site visits have taken place to begin scope for this work.
15	Network Wide Cycling Programme 3A (NWCP)	Delivery and Handover	Mar 2019	Aug 2020	G/A	Same	<p>Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station.</p> <p>Installation of cycle parking at Birmingham New Street completed, with minor works remaining to complete opening of facility. Legal agreement to be drafted by Network Rail, capturing ownership and asset management considerations.</p>
16	West Midlands Bike Share Scheme	Procurement	March 2022	March 2022	Green	Same	WMCA working through the procurement exercise with three suppliers. Review underway of the final tender returns, the Invitation to Submit Final Tenders (ISFT), prior to progressing with formal award and commencement of project delivery.
17	Digital Panel Rollout	Rolling Programme	July 2020	July 2020	Green	Same	<p>Contract year 4 (July 19 to July 20) – a further 50 digital advertising panels to be installed in TfWM bus shelters by Clear Channel.</p> <p>45 new shelters with 43 digital advertising screens have been installed to date. The remaining 5 shelters and 7 screens are still being delayed by the Covid 19 lockdown and will be installed when possible.</p>

N.B Report data correct as of 5th July 2020

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-baselining and/or overall viability re-assessed

DRAFT

TRANSPORT PROGRAMME	MAY 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	0	0	0	107	107	0
CWG Programme	7	9	2	112	112	0
Other Major Programmes	408	386	(22)	3,409	3,409	0
Minor Work Programme	95	81	(14)	3,235	3,235	0
TOTAL	510	476	(34)	6,863	6,863	0%
INVESTMENT PROGRAMME	MAY 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	0	0	0	107	107	0
TOTAL	0	0	0	107	107	0%
COMMONWEALTH GAMES PROGRAMME	MAY 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Perry Barr Interchange Development	0	0	0	12	12	0
A34 Sprint Park & Ride	7	9	2	100	100	0
TOTAL	7	9	2	112	112	0%
OTHER MAJOR MORKS PROGRAMME	MAY 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Dudley Bus Station Development	9	3	(6)	16	16	0
Longbridge Connectivity Package	347	350	3	760	760	0
Snow Hill 3rd Access	52	33	(19)	570	570	0
Snow Hill Public Realm	0	0	0	150	150	0
Key Route Network Safety	0	0	0	1,413	1,413	0
A435 Alcester Rd Bus Priority Revitalisation	0	0	0	500	500	0
TOTAL	408	386	(22)	3,409	3,409	0%
MINOR WORKS PROGRAMME	MAY 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Bus						
Shelter Appeals	0	2	2	9	9	0
TBT Platinum Route RTI Equipment Upgrades	(4)	5	9	14	14	0
Rail						
Park and Ride Delivery	0	0	0	660	660	0
Tipton Park and Ride	0	0	0	24	24	0
Aldridge Rail Station Study	3	32	29	32	32	0
Dudley Port Integrated Transport Hub	0	0	0	50	50	0
Metro						
Bradley Lane Park and Ride	25	25	0	249	249	0
Sprint						
Cycling						
Network Wide Cycling Programme (NWCP)	9	12	3	24	24	0
Bike Life Report	0	0	0	15	15	0
Asset Replacement						
Network Wide Bus Station Refurbishment Phase 1	0	0	0	0	0	0
Network Wide P and R Lighting Enhancement	1	0	(1)	17	17	0
Network Wide Park and Ride Expansion Developments -Phase 2	5	3	(2)	23	23	0
IDOX - Asset Management System	0	0	0	35	35	0
Asset Management Programme	30	1	(29)	1,592	1,592	0
Other						
Project Development Costs	1	1	0	7	7	0
LTP Technical Development Nims Mattisse	0	0	0	19	19	0
Gateway Controlled Project Development	0	0	0	154	154	0
Top Slice	25	0	(25)	141	141	0
Asset Management- RTI Upgrades	0	0	0	170	170	0
TOTAL	95	81	(14)	3,235	3,235	0%